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OUR VALUES Blue Cross is a values-driven organisation. Our values are:
Integrity: We act in an ethical, transparent and honourable way. We are proud and respectful of our charity and each other, and what we achieve for animal welfare. Our work is honest, authentic and trustworthy.
Dynamic: We are ambitious and

BLUE CROSS ANNUAL REPORT 2015
2015 was a year of record-breaking achievement for Blue Cross. We cared for our highest ever number of

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abandoned and unwanted pets, treated almost 10 per cent more sick and injured animals than last year, and reached almost 69,000 children and young people through our educational talks. WE CAN HELP Got a query about Blue Cross? Call our

BLUE CROSS ANNUAL REVIEW 2015

Blue Cross is a registered charity in England and Wales (224392) and in Scotland (SC040154). A company limited by guarantee. Registered company in England and Wales under company number 00363197.

Registered address Shilton Road,
Burford, Oxfordshire, OX18 4PF.

Fundraising Standards Board

Publications | Blue Cross
in this report. Despite increasing
efficiencies and greater demand for

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our services, the need for capital investment and the fundraising challenges for the charity sector has resulted in planned deficits for 2015 and 2016. We recognise that it is important to achieve a balanced annual financial outturn in the medium term while

Blue Cross 2016

annual report 2015 7 In 2015, we recorded a net excess of \$22.4 million, compared to \$26.7 million in 2014. Despite the lower net excess, we are proud of these results given the challenging

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In 2015, Alberta Blue Cross processed over 52.8 million. claim lines with a value exceeding \$2.29 billion. We maintain a high-tech yet high-touch approach—. aggressively adopting technology to deliver highly efficient service, but still maintaining a strong commitment to personalized and excellent customer service.

2015 Annual Report - Alberta Blue

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Cross

6 BLUE CROSS ANNUAL REPORT 2018

. Trustees ' report. Blue Cross Impact Framework. After 18 months researching the challenges facing pets and their owners today, through wide consultation . and revisiting our purpose and goals in today ' s world, we developed our Impact Framework. The framework identifies and articulates the three key outcomes that

03 - Blue Cross

BLUE CROSS ANNUAL REPORT 2014 3

Number of pets helped by our
REHOMING SERVICES MOLLY Hi, I ' m
Molly and I was dumped in a box by a
busy road when I was just four weeks
old. My brothers and sisters didn ' t
make it and I was very poorly, but
Blue Cross fed me up and made me

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better. They gave me a teddy bear to snuggle up with too, and when they

BLUE CROSS ANNUAL REPORT 2014
BLUE CROSS ANNUAL REPORT 2013.
OUR TIMELINE. 1897 A group of animal lovers . founded Our Dumb Friends League – the original name for Blue Cross – to care for working horses on the streets of London. 1906. We opened our animal hospital in Victoria, London, which was the first of its kind in the world. 1912. We launched the Blue Cross

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Helping you live your best life is the essence of our purpose at Alberta Blue Cross®. We appreciate your interest in Alberta Blue Cross and welcome your thoughts about these publications. Please take a few minutes to tell us what you think and contact us at any time should you have questions about our organization or these reports.

Annual Reports | Alberta Blue Cross
2015 Annual Report. 2015 Annual
Report. to Policyholders and
Members. 5-111A 06/16. For the past
several years, we have brought our
employees together each February
for a business meeting during which

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we reflect on the year past and lay out our goals and strategies for the year ahead. At our most recent meeting, we wanted to do more than share facts and figures.

2015 Annual Report - BCBSKS
Annual Report 2015 www.ifbc.info.
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President and General Secretary
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Cross: An Umbrella Organization
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Member Organizations _____ 5 Work
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(IFBC) _____ 6 Self-help Lesotho
_____ 7 ...

Annual Report DOING IT TOGETHER.
2015
ANNUAL REPORT 2016 5 THE BLUE
CROSS CANASSURANCE GROUP The

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Canassurance Hospital Service Association (“ The Blue Cross Canassurance Group ” or the “ Association ”), which operates under the names Ontario Blue Cross® (1941) and Quebec Blue Cross® (1942), is a legally independent corporation without pecuniary gain. It is licensed by the Blue Cross network to operate in Ontario and Quebec.

2016 - Ontario Blue Cross
The Pacific Blue Cross Annual Report highlights a number of our achievements over the past year.
2019 Annual Report - Full version;
2019 Annual Report - Highlights Past Annual Reports. 2018 Annual Report;
2017 Annual Report; 2016 Annual Report; 2015 Annual Report; 2014 Annual Report; 2013 Annual Report;

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2012 Annual Report; 2011 Annual
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Annual Reports - Pacific Blue Cross
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Canassurance Group ” or the
“ Association ”), which operates
under the names Ontario Blue Cross®
(1941) and Quebec Blue Cross®
(1942), is a legally independent
corporation without pecuniary gain.
It is licensed by the Blue Cross
network to operate in Ontario and
Quebec.

Trusted partner in your well being -
Quebec Blue Cross
Blue Cross Blue Shield of Michigan
2018 Annual Report As a Blue Cross

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Blue Shield of Michigan member, you ' re part of the positive changes that are improving health care for you and your community. We're working to meet your health care needs today and give you choices to address tomorrow ' s challenges.

Annual Report - Blue Cross Blue Shield of Michigan
4 ANNUAL REPORT 2018 As a private, not-for-profit organization with a unique legislative mandate to support the health and wellness of Albertans, Alberta Blue Cross is fully committed and engaged as an active partner in our health care system and in the lives of those we serve. While Blue For Life is a vision, it is also a journey—which we

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